

## AGRICULTURAL DEVELOPMENT POLICY

**FOR** 

KWAZULU-NATAL DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT

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### B) ABBREVIATIONS / ACRONYMS

DALRRD - National Agriculture, Land Reform and Rural Development

DARD - Department of Agriculture and Rural Development

EPWP - Expanded Public Works Program

FAO - Food and Agricultural Organisation of the United Nation

GHS - General Household Survey

HACCP - Hazard Analyses Critical Control Point

KZN - KwaZulu-Natal

M&E - Monitoring and EvaluationNDP - National Development Plan

NGP - New Growth Path

PFMA - Public Finance Management Act

PGDP - Provincial Growth and Development Plan

a) DEFINITION OF TERMS

- Agriculture means the science, art, practice or occupation concerned with the active production of useful plants, fungi or animals for food, fibre, fuels, raw material and other products with the primary purpose to sustain life, and in varying degrees the preparation and marketing of the resulting products;
- Agricultural Disaster means an occurrence in any area arising from natural or man-made causes, or by accident or negligence, which results in substantial loss of life or human suffering or damage to and destruction of property, or damage to and degradation of the environment, and is of such a nature or magnitude as to be beyond the coping capacity of the community of the affected area.
- Agricultural land means any land which is or may be used for the production of biomass that provides food, fodder, fibre, fuel, timber and other biotic material for human use, either directly or through animal husbandry including aquaculture and inland and coastal fisheries or any other agricultural purpose, excluding land which the Minister, after consultation with other relevant Ministers and MEC's concerned, excludes by means of a notice in the Gazette.
- Agricultural mechanization means the application of mechanical technology and increased power to agriculture, largely as a means to enhance the productivity of human labour and often to achieve results well beyond the capacity of human labour.
- Agro-processing means the processing, preservation and preparation of an agricultural product, which results in the changing of the physical state or form of the product.

- Business Plan, refers to a document that describes in detail how a business, usually a new one, is going to achieve its goals. It lays out a written plan from a marketing, financial and operational viewpoint.
- Beneficiaries mean any individual or group of community members that benefit from the departmental interventions, projects or programmes through skills transfer, technical information on the protection of natural resources, funding, etc.
- Business Enterprise. An enterprise is simply another name for a business. It means an individual, family or entity who owns one or more business entities in an attempt to profit from the successful operations.
- Community Investment refers to the direct investment into projects for communal use.
- **Degradation** means decay of agricultural natural resources leading to soil erosion (physically and chemically), alien weed infestation, siltation of water resources or soil.
- Indigent means "lacking" the necessities of life.
- Irrigable with regard to soil means soil with suitable chemical and physical characteristics so as to be able to accept the supplementation of rain water by means of a suitable irrigation system, with water of an acceptable quality, without resulting in soil and environmental degradation;
- Irrigated land means areas artificially provided with water, other than rain, for improving pasture or crop production.
- Land Users means person/s having a legal right to utilize land for agricultural production
- Mitigation means measures aimed at reducing the impact or effects of a disaster.
- Natural agricultural resources mean the natural resource base upon which the agricultural economy depends including the soil, water resources and vegetation occurring on agricultural land excluding invasive alien plants, weeds and bush encroachers.
- "Own Contribution": are the resources that an applicant should contribute into the process to form part of the whole capital package, viz. own contribution + grant. This can be in monetary, in kind (e.g. property, machinery, equipment and livestock, beneficiary's quantifiable investment) or through the use of own labour.
- Rehabilitation of natural resources refers to attempts to reclaim degraded agricultural land through re-vegetation, construction of gabion structures, stone packing, alien weed control and management.
- Risk is the probability of harmful consequences or expected losses (deaths, injuries, property, livelihoods, disrupted economic activity or environmental

damage) resulting from interactions between natural or human induced hazards and vulnerable conditions

- Sustainable development means development that meets the needs of the present without compromising the ability of future generations to meet their own needs
- **Turnover** refers to the amount of money taken by a business in a particular period.
- Vulnerable refers to groups that experience a higher risk of poverty and social exclusion than the general population. Ethnic minorities, migrants, disabled people, the homeless, those struggling with substance abuse, isolated elderly people and children all often face difficulties that can lead to further social exclusion, such as low levels of education and unemployment or underemployment.
- Value Adding means the addition of value to a product without changing the physical form of the product such as cleaning, grading, packaging and labelling.

### 1. INTRODUCTION

The Department of Agriculture and Rural Development in KwaZulu-Natal has reviewed its policy on agricultural development. This policy has been developed to provide guidelines and direction regarding the provision of agricultural support to producers and farming community in the province. The policy is intended to provide scales of support packages and categories of investment for vulnerable and food insecure households, smallholder and commercial farmers (Medium Scale and Large Scale), Mega/Corporate Producer and the broader communities.

The policy is the principal anchor for the Departments interventions to drive food and nutrition security, growth and development in the agricultural Sector, commercialize smallholder producers, create value-chain opportunities, increased employment, which will collectively contribute to sustainable agrarian reform and comprehensive rural development in the Province of KwaZulu-Natal.

Furthermore, Coronavirus pandemic (COVID-19) has eliminated the significance of Agriculture in relation to sustainable food production and

maintenance of food security. Whilst handing of food parcels remains an important response in the fight against hunger as part of social relief of distress, there is a need for the Department to strengthen its mechanism to promote production of food as part of governments programmatic responses which will ensure sustainable, thriving and independent communities.

The policy review is preceded by the recent assessment on the functionality of the land reform farms in KwaZulu-Natal. The outcomes of the assessment calls for significant investment to enable the resuscitation of this farms back to full production.

The realities of the fourth industrial revolution (4IR) will not escape the agricultural sector. It has started to change dynamically the patterns of food production and related products whilst lowering the cost and increasing the yields realized by producers. The policy seeks to enable the sector to take advantage of this development through funding 4IR related technologies as part of farming business requirements.

The policy review should enable the establishment and the implementation of strategic programmes designed to change the character of the agricultural sector especially in the short term during the economic recovery period and beyond.

The policy is also an instrument to be used by the department to enable meaningful participation by designated groups (women, youth, military veterans and people with disabilities) in the agricultural sector. It will further be used to drive inclusiveness and integration of previously disadvantaged farmers in the mainstream economy on the sector.

### 2. PROBLEM STATEMENT

Agriculture contributes about 3% to the country's Gross Domestic Product (GDP). KZN is the second largest province of the country and is blessed with good natural resources and a climate conducive to agriculture production. The province is faced with challenges such as high poverty rates, inequalities, and

unemployment and food insecurity. General Household Survey of 2023 shows that the percentage of persons that experienced hunger has increased 2019 before gradually increasing to 15,0% in 2023.

HSRC report published in 2023 also shows that Zululand, uMzinyathi, Harry Gwala and uMkhanyakude are leading in number of people who are food insecure.

These statistics confirm the importance of food security interventions to assist vulnerable households to produce sufficient and nutritious food for own consumption.

The involvement of households in agricultural activities for subsistence farming can play an important role in reducing the vulnerability to hunger of rural and urban food-insecure households. The results show that out of 16,2 million households, about 2,5 million households (15,6%) were involved in agricultural activities in South Africa in 2017. Provinces that are predominantly rural and with high levels of poverty such as Limpopo (25%), Eastern Cape (20%) and KwaZulu-Natal (20%) had the highest proportions of households that relied on agricultural activities to supply their own food. Most households involved in agricultural activities were involved in the production of fruits and vegetables, grain and other food crops, as well as in livestock and poultry farming. Although the main source of income for these households was social grants, most households involved in agricultural activities indicated that the main reason for their involvement is to supplement food for the household

In South Africa, KZN has one of the highest agricultural potential, of which 17% of the land surface is arable and 7.5% is high potential. However, evidence suggests that during the past decade the sector's contribution to the economy of the province has been on the decline, thus the need to revive agriculture in the province. Agriculture is identified as a primary driver of growth in the economy. As such, the sector is expected to play a meaningful role in the reduction of poverty, unemployment and inequality.

The democratic government has introduced various policy interventions focusing on agricultural development. However, despite these various interventions, the skewed participation and ownership patterns have persisted, with the majority of black producers and those in rural areas struggling to operate sustainable and viable enterprises that are capable of competing with successfully in the markets. This reality has prompts shifts in government policies.

Agricultural industry is not immune from the apartheid economic exclusion and distorted patterns of ownership. This is one of the principal reason for the transformation imperative in the sector. Many producers, especially smallholders, often face constrains of limited collateral, absence of infrastructure and inability to access funds from financial institutions. As identified by DALRRD, most smallholder producers cannot use their land as collateral because of their tenure rights to land, particularly those in communal areas as their rights cannot enable them to approach financial institutions for assistance. Even in the instance where funding is provided, it is often not adequately complemented with the provision of other required support services (non-financial). Poor coordination between financial and non-financial support is therefore of concern. There is limited participation by black farmers in commercial agriculture. The sector remains untransformed due to lack of access to information and technology, lack of access to markets and Poor on farm and off farm infrastructure including challenges to access affordable finance.

Over the years, the Department's focus has been funding smallholder farmers and places little emphasis on commercializing their enterprises. As a result, the department has seen very few smallholder farmers progressing to a commercial level. There is therefore a large number of Smallholder and Subsistence farmers than Black Commercial farmers. The majority of smallholder farmers are facing a number of constraints including input and output market failures, poor infrastructure, and inability to self-organise commercially. At the same time, urban populations are growing, creating more domestic, regional and

international demand for agricultural produce, and thus more opportunities for rural transformation through agricultural production.

It is estimated that government has spent over 6 billion Rand on land acquisition under Restitution, Redistribution and Land Tenure models in KwaZulu- Natal province alone. However, production on these land reform farms is continuously decreasing impacting on household food security, increased unemployment rate, more dependency & unsustainable financial burden on government, less rates & taxes income for government and social unrest. Generally, most of the transferred lands (farms) are currently lying fallow and some lands have become non-operational. This is due to a varied factors or challenges, ranging from issues of access to finance and resources to re-establish, economies of scale, higher input costs of production, lack of skills, ageing farming population, socio-political dynamics, dilapidated infrastructure and beneficiary's state of readiness to farm.

For government, the biggest challenge has to harmonise provision of support services to the various categories of producers under a comprehensive policy framework. In some respect, this has led to limited achievement of the intended outcomes and impact. Low participation of vulnerable groups in the mainstream agricultural economy. Through this policy and the support packages, the Department endeavours to draw-in more youth, women, militarily veterans and persons with disability in order to address the social vulnerabilities that are most pronounced amongst this category of citizens.

To this end, this policy also seeks to highlight the department's commitment to this cause. It is one of the reasons why the policy has categories of support for vulnerable households, subsistence, smallholder and commercial farmers (Medium Scale and Large Scale), Mega/Corporate Producer and community investments.

The policy of the Department aims to regulate and guide interventions (support services) provided to the various categories of producers by Government.

Consistent with the other policies of government, the focus of this policy is ensuring food and nutrition security, employment creation, increased incomes, eradication of rural poverty and sector transformation.

### 3. POLICY REVIEW MANDATE

The Department developed a revised policy on agricultural development, which was approved in December 2020. This policy was reviewed due to changing dynamics and the experience accumulated during the implementation of the previous policy. The current policy emphasises on a mid-term review on the implementation of the policy that should be conducted during the first three to five years of implementation

Furthermore, the audit findings and recommendations in previous year and introduction of Government of National Unity have necessitated the need for a review of the Agricultural Development Funding Policy to provide more clarity on the conditions of support, funding approach, support requirements for various categories of producers, inclusion of the land care policy chapter and project application deviation consideration/ policy.

This will also strengthen the provision of comprehensive support package to promote the commercialization of strategic agricultural enterprises. These enterprises will be funded and cushioned over the MTEF period.

This revised policy will pave the way for farmers to access DARD finance (grants) and support for their farming endeavours in line with business plan that is acceptable to DARD and which will follow an approval process with a benefit scale that is based on the projected annual turnover of their agricultural enterprise. Furthermore, funding will be according to the legislative and policy mandate for government at National or Provincial level, and DARD Service Level Agreements or relevant registered and acceptable lease agreements.

### 4. POLICY PURPOSE

This policy aims to introduce a comprehensive agricultural development funding support mechanism which will enable Radical Agrarian Socio Economic Transformation in KwaZulu-Natal.

This funding will allow a radical change to the current farming systems leading towards achieving socio-economic rural development and sustainable agriculture in the Province of KwaZulu-Natal.

### 5. POLICY DESIRED OUTCOMES

If well-implemented, this policy has the potential of:

- Providing funding support packages to all categories of farmers including food security initiatives in a manner that is consistent with government's developmental approach
- Provide support that will ensure food security especially to vulnerable households
- Creation of successful and sustainable agricultural enterprises
- Creating an enabling environment for interested and qualifying farmers to graduate from one category to another
- Addressing both the production and marketing challenges facing farmers.
- Commercializing Previously Disadvantaged Smallholder Farmers who through DARD funding will gain access to new production technologies and techniques, access to input suppliers and participate in profitable markets.
- Developing the full potential of the agricultural sector and industry value-chain
- Increase employment, growth and sustainable transformation in the agricultural sector.

### 6. POLICY STRATEGIC THRUST

The development of agricultural sector in the province will be premised on the transformation and promotion of previously disadvantage producers and their inclusion in the agricultural mainstream economy to achieve the following:

- Ensuring household food security
- Increased Production and Productivity of smallholder producers
- Promotion of competitiveness and commercialisation of agricultural enterprises

### 7. POLICY OBJECTIVES

- To improve household food and nutrition security.
- To provide agricultural support to households and producers
- To promote economically viable and productive agricultural enterprises.
- To broaden access to agricultural economy by providing smallholder farmers with support, which will enable them to participate fully in the industry value chain and graduate to a commercial level. To provide a framework for financial support for agricultural business enterprises.
- To promote employment in the agricultural sector.
- To protect and preserve natural resources for agricultural production.

### 8. POLICY PRINCIPLES

This policy is based upon the following principles:

**Job Creation Commitment:** Smallholder and Commercial enterprises to be funded should commit to creation of additional jobs.

**Mandatory producer registration:** Registration on central database is compulsory for Smallholder and Commercial categories of producers

**Sustainable management of natural resources:** Government shall ensure that key agricultural resources, particularly soils and water, are utilised and managed sustainably to provide adequate production for the current and future generations.

**Commodity Value chain approach:** Government shall promote the revitalisation of agriculture and agro-processing value chains in priority commodities, informed by the commodities with high-growth potential and high-labour absorption capacity in line with the identified prioritized commodities for the Region or District.

**Equitable access to producer support:** Government will strive to achieve equity by ensuring that interventions reach a wide spectrum of audience across the different regions and between genders as well as the mainstreaming of youth and persons with disabilities.

**Strengthen collaboration and coordination:** Government shall continue to provide producer support services through a collaborative system that is built on a well-coordinated networks amongst all sector government departments and private sector stakeholders.

**Participatory planning:** Government shall ensure that producers are involved in the planning, implementation and monitoring of their enterprises to stimulate commitment and ownership.

**Market-led approach:** Government shall support Smallholder and Commercial businesses that have access to market, where there is no market, Government will facilitate the issue of market prior to funding.

**Capped support:** There will be caps on financial support to be provided to producers. The caps will be reviewed regularly to cater for inflation and price escalations.

Responsibility and accountability: Applicants who receive government support must comply with all relevant and applicable legislation (e.g. Conservation of Agricultural Resources Act - CARA, etc.) and must adhere to mandatory record keeping and regular reporting of business activities.

# 9. LEGISLATIVE FRAMEWORK

The development of the Agriculture Development Policy is in pursuit of both the legislative and policy mandate for government. The legislation is not limited to the pieces in the table below, but these are the main drivers for the policy:

LEGISLATION			MANDATE
1. The constitution of Republic of South	South		Articulates the environmental right
Africa Act (Act No. 108 of 1996)		•	Provide an overarching framework in terms of which all polity guidelines and
		•	Defines the roles and responsibilities of different sphere of government in relation
			to integrated developed
2. National Environmental Management Act	nt Act	•	Framework legislation for environmental management in South Africa
107 Of 1998		•	Outlines a national strategy for environmental management and action plans
		•	Sets the context for NEMA Act
3. Conservation Agricultural Resources Act	s Act	•	To provide for the conservation of natural agricultural resources
(No 43 of 1983)			

	LEGISLATION		MANDATE
4	4. National Water Act (No 36 of 1998)	•	Sustainable Management of South Africa's Water Resources
ιΩ	5. National Veld and Forest Fire Act 101 0f	•	Contribution and guidelines in the preparation of district and provincial disaster
	066		management
9	6. Livestock Brands Act, 1962 (Act 87 of 1962)	•	Promoting of animal branding
7	7. Agriculture Research Act , 1990 (Act 119 of 1990)	•	Identify area for research and support research institutions
00	8. Geometrics Profession Act (Act 19 0f 2013)	•	To ensure GIS work related to agricultural development is performed by different categories of registered persons
		•	Capture and publishing of metadata, manner and refusal of access to spatial information, agreements on utilisation of spatial information, security
o	9. Spatial Data Infrastructure Act (Act 54 of 2003)	•	To ensure all spatial agricultural datasets adheres to the standards and prescriptions of the SDI Act
		•	Capture and publishing of metadata, manner and refusal of access to spatial information, agreements on utilisation of spatial information, security
_	10. Promotion of Access to Information Act (Act 2 of 2000)	•	Manner and refusal of access to spatial information

### 10. POLICY MANDATE AND RATIONALE

The Agricultural Development Policy contributes to and defines the role of Department of Agriculture and Rural Development in all programmes and strategies of national and provincial government.

This policy is developed in line with the Bill of Rights, Section 27: 1(b) and 2 of the Constitution of the Republic of South Africa which states that every citizen "has the right to have access to... sufficient food and water" and that "... the state must take reasonable legislative and other measures, within its available resources, to achieve the progressive realization of each of these rights" (RSA Constitution, 1996). In a context wherein data shows that 20.9% of South Africa's population with inadequate access to food (Stats SA, 2022). The KZN province accounts for 22,9% of the province's population with inadequate access to food, this constitutional promise remains an imperative.

This policy is aligned with the main government policy frameworks is aligned to Government of National Unity Priorities which are Drive inclusive growth and job creation, Reduce poverty and tackle the high cost of living, Build a capable, ethical and developmental state.

At a sectoral level, the policy is in line with Food and Nutrition Security Policy, Industrial Policy Action Plan (IPAP), Agricultural Policy Action Plan (APAP) National Policy on Comprehensive Producer Development Support (NPCPDS), National and Provincial Agriculture Master Plans, Master plan on Agriculture and Agro-processing), and the Black Industrialist Policy or Plan. The Agricultural Development Policy contributes to and defines the role of Department of Agriculture and Rural Development in all programmes and strategies of national and provincial government.

The policy's commitment to sustainable natural resource management is consistent with the provisions of the National Environmental Management Act (NEMA), 1998 (Act No. 107 of 1998); Conservation of Agricultural Resources

Act (CARA), 1983 (Act No. 43 of 1983) and the National Water Act, 1998 (Act No. 38 of 1998).

This policy also resonates with several other relevant government policies. These includes National Infrastructure Plan – Strategic Integrated Project (SIP) 11 and National Framework for Municipal Indigent Policies. The household food security package is social protection intervention that is aligned with the Social Security Act, 2004 (Act No. 13 of 2004) and Food and Nutrition Security Policy.

### 11. POLICY DEVELOPMENT FOCUS

Notwithstanding the variability of agricultural enterprises and the diversity of producer requirements, the department will prioritise ventures which support the following development themes:

- Promoting efficient utilisation of agricultural land with potential towards
  a thriving and environmentally sustainable resource that is accessed
  equitably and can support a range of livelihoods and agricultural enterprises
- Expansion of irrigable land through water use efficiency for both crops and livestock
- Improving market access for producers, in particular smallholder farmers, through better supply chain management
- Adding value and agro processing to agricultural products before they reach local and international markets

### 12. FUNDING MODEL

Many producers, especially smallholders, often face constrains of limited collateral, absence of infrastructure and inability to access funds from financial institutions. Funds available for lending in the sector are limited as financiers are reluctant to service smallholder producers in particular due to the inherent risks associated with them. Most smallholder producers cannot use their land as collateral because of their tenure rights to land, particularly those in communal areas as their rights cannot enable them to approach financial institutions for assistance.

Funding must be provided with other needed services (such as skills development, extension and advisory services, market access support etc.) to ensure that the support provided is holistic. The support must enable the acquisition of needed equipment and assets. There will be caps on financial support to be provided to producers. The caps will be reviewed regularly to cater for inflation and price escalations.

To drive the economic transformation agenda, the department will pay special attention to the development of smallholder farmers with an intention of graduating them to a commercial level. The goal is to see meaningful participation of PDIs in the food value chain. The internal team of specialists should (conduct thorough/detailed assessments of entities) who show potential of being commercialized. These smallholder farmers will then be exposed to all forms of comprehensive support necessary to elevate them to a commercial level.

In the light of the above, alternative and innovative financial mechanisms need to be designed to ensure access to finance for all levels of producers.

- Funding for Household, Subsistence Producers and communal investment projects will follow a simple process and will be incorporated in the District Food Security Business Plan.
- 2. The funding approach to smallholder, medium scale commercial, and large scale commercial producers will be based on the following principles:

- Agricultural farm business proposals must demonstrate economic viability and sustainability of the projects being funded; evidence of an assured market, thus encouraging a business approach and financial prudence in farming. However, funding of both smallholder farmers and commercial farmers will be based on the strength of the business plan. Graduation from one category to next is not a prerequisite for funding.
- The grant may not provide the entire production capital requirements but aims to enhance productivity through a launching pad approach.
- Smallholder farmers funded with an intention of being commercialized can be funded over a multi-year period. This will include funding for compliance planning in the 1<sup>st</sup> year and funding for infrastructure and production in the subsequent years.
- Programme beneficiaries must be passionate and committed farmers with proven technical and financial management skills; where such skills are lacking a mandatory training program should be in place for beneficiaries.

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### 12.1Funding using Supply Chain processes

The department will fund food security initiatives and communal investment using normal supply chain processes. The department will procure goods and services in line with the available SCM prescripts. The goods, assets and completed projects will be handed over to beneficiaries using prescribed goods issue forms or handing over certificates.

### 12.2Blended Finance and Partnerships

Through this policy, DARD will encourage other financial institutions either from public or private to support blended financing of agricultural projects. Furthermore, the DARD, together with relevant partners, will develop blended financial instruments from public and private funds, which will be

administered centrally in order to improve access and affordability of finance and lessen the current reliance on grant funding.

New blended financial instruments will consist of a grant component (from public sector, which will be ring-fenced) and a loan component (from commercial banks, DFI's and other financier partners). The instrument is designed to cover both long and medium term loans (e.g. for buying a farm, assets, equipment and machinery) as well as short-term loans (for production). The respective contributions of grant vs. loan is allocated on set criteria, with the grant portion decreasing over time as beneficiaries become commercialized and are able to afford loans. The loan component will include own contribution as defined in this policy.

### 12.3 Direct Transfer Payment to Farming Businesses

- Transfer payments for Direct funded projects will be in accordance with the Transfer Payment Policy of the Department.
- ii. In order for the department to appropriate manage this funding method, the department will establish institutional structures for the projects and form Project Steering Committees to monitor project implementation and recommend fund transfers.
- iii. The Directors in their functional area of responsibility will inform the Project participants of the approval of the project.
- iv. Where the projects are to be supported through the combination of own and grant funding, the own contribution will be considered as defined in this policy.
- v. All transfer payments must be approved by the HOD in line with the Departmental transfer payment policy.
- vi. Treasury approval should be obtained for the transfer payments.
- vii. A funding agreement must be entered into between the Department and the Legal Entity of the farming business.

- viii. The beneficiary must agree for representatives of the department to make regular inspections as to the progress of the work on the project, and completed and signed progress certificates must be furnished to representatives of the department on behalf of the contractors and/or service providers
- ix. Funds are transferred in tranches/once off according to the requirements as stated in the agreement

### 13. TARGETED BENEFICIARIES

In terms of this policy, the support provided by the department to beneficiaries will be in line with their categorisation as indicated in section 14 below. Notwithstanding this, the farmers supported will be from previously disadvantage background (Black farmers, Africans, Indians and Coloured) who are:

- South African citizens
- Aged 18 years and above (with exception of child headed households as part of food security initiatives)
- Applicants who have exited departmental Unemployed Youth Graduate Programme
- Have land access either through:
  - Government Land Reform programmes
  - Individual farmers who acquired land privately (without government grant);
  - Farmers leasing commercial or communal land on a medium to long-term basis i.e. 10 years and above.
  - Farmers on property under communal tenure system.

Promotion of designated groups: Youth, people with disabilities and Women in agriculture.

Beneficiaries should be rightful owners or users of the land. All applicants are required to attach copies of their title deeds certificates, lease contracts, PTOs or any proof of tenure. The policy target all categories of farmers as contemplated in this policy. Furthermore, this policy is aimed at market-oriented smallholder farmers to help improve their economic viability, production, and market access. These smallholder farmers will be funded on interventions that will enable a thriving environment for them to graduate to a commercial level.

### 14. PRODUCER CATEGORIES

### 14.1 CATEGORIES OF PRODUCERS

The Policy caters for the following categories of producers:

### 14.1.1 VULNERABLE HOUSEHOLD

In this Policy a **Vulnerable Household** is defined as a non-producer or a producer that produces primarily for household consumption to meet the daily dietary needs and has limited resources and skills to operate a market-oriented production system. This category includes child headed households & households producing in communal land and commonages that are classified or registered as indigents or they meet the criteria for registration as indigents.

This category also includes support to Non Profit institutions that addresses the issues of vulnerability in the community.

### 14.1.2 SUBSISTENCE HOUSEHOLD PRODUCER

In this Policy a **Subsistence Household Producer** is defined as a Producer that produces primarily for household consumption to meet the daily dietary needs. These producers are <u>not classified as indigents</u> by their municipality. They may market limited surplus production with an annual turnover of less than **R50 000**.

### 14.1.3 SMALLHOLDER PRODUCERS

In this Policy a **Smallholder Producer** is defined as a venture undertaken by an individual or business entity for the purpose of household consumption and deriving a source of income from agricultural, forestry and fisheries activities along the value chain. These are usually the new entrants with an annual turnover ranging from **R50 001 – R1 million per annum**.

### 14.1.4 COMMERCIAL PRODUCERS

Commercial Producer category is divided into three sub-categories as follows:

### 14.1.4.1 MEDIUM SCALE COMMERCIAL PRODUCER

In this policy a **Medium Scale Commercial Producer** is defined as a venture undertaken by an individual or entity for the purpose of deriving a source of income from agriculture activities along the value chain. These are established enterprises with an annual turnover ranging from **R1 000 001 – R10 million**).

### 14.1.4.2 LARGE SCALE COMMERCIAL PRODUCER

In this policy a Large Scale Commercial Producer is defined as a venture undertaken by an individual or entity for the purpose of production and sale of agriculture products to make a profit. These are established enterprises producing for market to make a profit with an annual turnover ranging between R10 000 001 – R50 million.

### 14.1.4.3 MEGA/CORPORATE PRODUCER

In this policy a **Mega/Corporate Producer** is defined as a venture undertaken by an individual or entity for the purpose of production and sale of agriculture products to make a profit. These are established enterprises producing for market to make a profit with an annual turnover above **R50 million**.

### 15. CONDITIONS OF SUPPORT

In the implementation of this policy, the following conditions will apply.

# 15.1 CONDITIONS OF SUPPORT FOR VULNERABLE AND SUBSISTENCE PRODUCERS

Support will be rendered on freehold land, leased land, communal land, and land reform/restitution areas.

- Applicants must provide valid proof of land ownership, Tittle deed or deed
  of sale, valid lease agreement (the lessee must attach tittle deed or deed of
  sale in the name of lessor, in the case of CPA the lessor must have a valid
  letter of authority). Permit to occupy (PTO) must be dully signed by
  traditional council indicating the extent of land and period.
- Must have a legal access to land (Hold PTO, Tittle Deed for privately owned farms or Valid Lease Agreement) indicating the extent of land.
- In the case of a leased land, applicant must have a lease arrangement of 5 years and above for tangible support excluding infrastructure development.
- For infrastructure development, applicant must have a lease arrangement 10 years and above for infrastructure development. Lease agreement must have accompanied by a title deed or deed of transfer showing the name of a lessor.
- Must have legal access to irrigation water or be willing to use recycled water (no municipal drinking water can be used for irrigation).
- Applications must be submitted at the Local Department of Agriculture Office.
- Only one application per household/ group will be accepted.

- Preference will be given to applicants who are already in agricultural farming business.
- Associations (livestock associations, dipping committees etc.) applying for communal investment infrastructure must provide authorization or proof legal access to the site they want to establish or rehabilitate communal investment infrastructure.

### 15.2 CONDITIONS OF SUPPORT FOR SMALL HOLDER/ MEDIUM & LARGE COMMERCIAL.

Must have legal access to land (privately owned or leased).

- In case the of a leased land, applicant must have a lease arrangement of n
   10 years and above
- Environmental Impact Assessment (EIA's), approved building plans and water license must first be obtained before application for funding and Record of Decision (ROD) of EIA to be attached (Note: EIA to be included when applicable).
- Request for EIA funding will be considered
- Business Plan with sound financial records and projections showing economic viability must be submitted using the template obtainable at the Local Office/ Departmental Website
- Proof of Legal Entity Registration must be submitted where applicable
- Applicants to provide proof of offtake agreements with markets Only one application per entity/ individual will be accepted
- Preference will be given to vulnerable groups (female, youth and disabled persons)

### 16. PROCCESS TO ACCESS FUNDING

### 16.1 IDENTIFICATION AND SELECTION OF BENEFICIARIES

- For all projects implemented by DARD, the process of beneficiary identification and selection is critical since targeting the right people will determine if the project will have the desired impact.
- From an accountability perspective, the process of beneficiary selection and the administration of the beneficiary database is also critical; therefore, this process is included in this guidance to increase accountability.
- It is mandatory that all beneficiaries should be registered either under the Producer Farmer Register, DARD or Municipal database depending on the category of the producer or farmer
- The selection of beneficiaries is done through the following DARD Project Approval process:
  - Vulnerable households will be identified using OSS, Traditional Councils, consultation with advisors and referrals from other sector departments and stakeholders. Advertisement in this case will request all beneficiaries in this category to register in the departmental database, there will be no application.
  - Subsistence farmers, smallholder farmers and commercial farmers will follow application process that includes advertisement and process-flow outlined in Figure 1.
  - Funding proposals emanating from Private-Public-Partnerships with commodity organizations and blended finance will be presented to PPSC for recommendation to the accounting officer.
  - Hon MEC and the Head of Department through deviation clause identify projects that need to be implemented even if they do not form part of departmental business plan.

### 16.2 COMMUNITY INVESTMENT PROJECTS

Community Investment projects that will benefit a greater population of the farming community with shared agricultural infrastructure will be supported at 100%. The projects may include but not be limited to the following:

- Rainwater harvesting
- Boreholes and windmills
- Irrigation with Water Right
- Approved Dams with Water Rights
- Building supplies and structures
- Fencing
- Storage and handling
- Agro Processing
- Packaging and handling systems
- Dip tanks
- Including land Care projects

### 16.3 LAND CARE PROGRAMME

The Land Care Programme is aimed at halting the degradation of natural agricultural resources in the Province, through promoting community based sustainable use and management of agricultural natural resources. The expected outcomes of the program are: -

- To optimize productivity through sustainable use of resources resulting in increased area and improved yields under agricultural production,
- To contribute to sustainable food production.
- To improve livelihoods through skills, transfer and awareness.
- To advance socio-economic development through job creation and improved income generation.

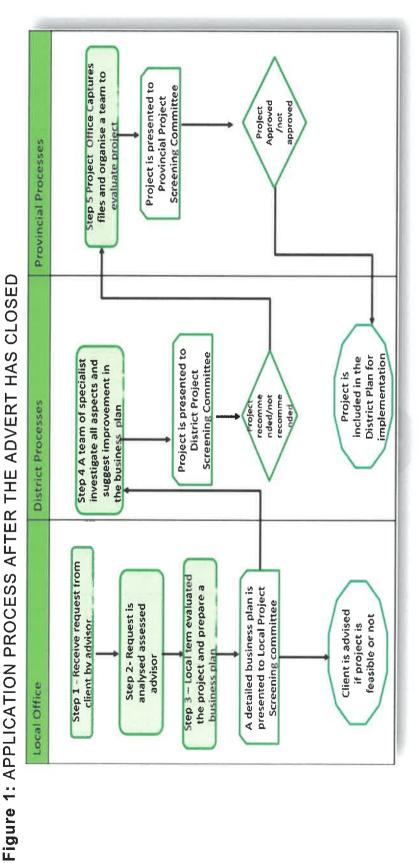
The Land Care programme takes a lead in promoting sustainable land management practices by encouraging the use of sustainable methods of cultivation, controlled livestock grazing and harvesting of natural resources in communal areas, rehabilitation of degraded areas and conservation of the agricultural resources and has four themes which are implemented under the following interventions:

- Soil care: this focuses on addressing soil degradation due to erosion factors
- ii. Water care: has to do with rehabilitation and protection of water resources to benefit agriculture
- iii. Veld Care: aims at improving the quality of the grazing area and capacity in communal land
- iv. Junior care: impacting on both in and out of school youth.

The Land Care rehabilitation process will include the following:

- Alien plant control.
- Thinning of bush encroaching species.
- Fencing
- Implementation of a Run-off control
- Donga rehabilitation using gabion structures
- No-till implements
- Lime for approved conservation agriculture sites
- Glyphosate for initial burn down for approved conservation agriculture sites

16.4 PROCESS FLOW



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SCALE Disqualification Applicants employed by the Government Department are not funded, including the graduates that are part of the Unemployed 18 Years and above only R10 000 001 to R50 000 000 COMMERCIAL PRODUCER SCALE LARGE 18 Years and above only R 1 000 001 to R10 Million COMMERCIAL PRODUCER MEDIUM 18 Years and above only R 1 000 000 R 50 001 to SMALLHOLDER Graduate Programme. Except those that have exited the programme. PRODUCER Table 1: Support Requirements for Various Categories of Producers Less than R 50 000 18 Years and Child Headed above, and Household SUBSISTENCE HOUSEHOLD PRODUCER Child Headed Household 18 Years and above, and VULNERABLE ح ح HOUSEHOLD flow category will be the basis of determined on projections in business **Qualifying Age** COMPONENT SUPPORT Producer Criteria cash the plan

SUPPORT	VULNERABLE HOUSEHOLD	SUBSISTENCE HOUSEHOLD PRODUCER	SMALLHOLDER	MEDIUM SCALE COMMERCIAL PRODUCER	LARGE SCALE COMMERCIAL PRODUCER
	Failure to submit legal proc	Failure to submit legal proof and/or payment of own contribution.	ontribution.		
Application Process	Categorised in District Food Security Business Plan to follow the DARD funding approval process	in District Categorised in District y Business Food Security Business the DARD Plan to follow the DARD val process process	DARD project approval process following submission of a viable business plan	DARD project approval process following submission of a viable business plan	DARD project approval process following submission of a viable business plan
Qualifying Criteria	The following criteria applies to vulnerable households:  They are entered into departmental database, they do not apply	The following criteria applies to subsistence household producer:  Conditions of support and process flow as outlined in Fig1	The following criteria applies to smallholder producers:  • Conditions of support and process flow as outlined in Fig1	The following criteria       The following applies       The following applies       to medium applies       to commercial       to commercial       Producers:         • Conditions       of category:         support       and process flow as process       • Condition         process flow as outlined in Fig1       process	The following criteria applies to Large Commercial Producers who seek funding in this category:  • Conditions of support and process flow as outlined in Fig1

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SUPPORT	VULNERABLE HOUSEHOLD	SUBSISTENCE HOUSEHOLD PRODUCER	SMALLHOLDER PRODUCER	MEDIUM SCALE LARGE COMMERCIAL COMME PRODUCER PRODU	LARGE SCALE COMMERCIAL PRODUCER
		Ist trench will be	<ul> <li>Capped at 2 million</li> </ul>	10% own	15% own
		evaluated.	in the first year with	contribution,	contribution, and
			ontribution. (over 2	• >R 10 million - R 15	• >R 20 million - R 30
			years)	million with 12.5%	million with 17,5%
			<ul> <li>If the farmer needs</li> </ul>	own contribution,	own contribution.
			further assistance, a new annlication	and	
			must be submitted	• >R 15 million - R 20	
			and performance	million with 15%	
			on the 1st trench will be evaluated.	own contribution.	
			<ul> <li>Less than and</li> </ul>		
			equal to R3 million		
			with no own		
			contribution.		

SUPPORT	VULNERABLE HOUSEHOLD	SUBSISTENCE HOUSEHOLD PRODUCER	SMALLHOLDER	MEDIUM SCALE COMMERCIAL PRODUCER	LARGE SCALE COMMERCIAL PRODUCER
			<ul> <li>&gt;R3-5 million with</li> <li>5% own</li> <li>contribution</li> <li>&gt;R5-7,5 million with</li> <li>7,5% own</li> <li>contribution</li> </ul>		
Mandatory registration	Municipal/ DARD Database	DARD database	<ul> <li>Producer Farmer</li> <li>Register</li> <li>with SARS</li> <li>Legal Entity</li> <li>Registration</li> </ul>	<ul> <li>Producer Farmer</li> <li>Register</li> <li>Proof</li> <li>Proof</li> <li>registration</li> <li>with</li> <li>SARS</li> <li>Legal</li> <li>Entity</li> <li>Registration</li> </ul>	<ul> <li>Producer Farmer</li> <li>Register</li> <li>Proof of registration</li> <li>with SARS</li> <li>Legal Entity</li> <li>Registration</li> </ul>
On-farm support may	Rainwater harvesting	Rainwater     harvesting	Rainwater harvesting	Rainwater     harvesting	Rainwater harvesting

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SUPPORT	VULNERABLE HOUSEHOLD	SUBSISTENCE HOUSEHOLD PRODUCER	SMALLHOLDER	MEDIUM SCALE COMMERCIAL PRODUCER	LARGE SCALE COMMERCIAL PRODUCER
include but not limited to:	Basic farm implements (spade.)	Irrigation     Basic	Boreholes and windmills	Boreholes and windmills	Boreholes and windmills
	e	implements (sp	Irrigation with Water	Irrigation with Water	•
	etc.)	hoes, water cans,	Right	Right	Right
	<ul><li>Fencing</li></ul>	etc.)	<ul> <li>Agro-logistics</li> </ul>	<ul> <li>Approved Dams</li> </ul>	Approved Dams
	<ul> <li>Storage and handling</li> </ul>	<ul> <li>Mechanisation</li> </ul>	<ul> <li>Mechanisation</li> </ul>	<ul> <li>Agro-logistics</li> </ul>	<ul> <li>Agro-logistics</li> </ul>
	<ul> <li>Crop / livestock</li> </ul>	<ul> <li>Draught Animal</li> </ul>	<ul> <li>Building supplies and</li> </ul>	<ul> <li>Mechanisation</li> </ul>	Mechanisation
	Production inputs	Implements	structures	Building supplies	Building supplies and
	<ul> <li>Mushroom</li> </ul>	<ul> <li>Building supplies</li> </ul>	<ul> <li>Fencing</li> </ul>	and structures	structures
		and structures	<ul> <li>Storage and handling</li> </ul>	• Fencing	Fencing
		<ul> <li>Fencing</li> </ul>	<ul> <li>Crop / livestock</li> </ul>	<ul> <li>Storage and</li> </ul>	Storage and
		<ul> <li>Storage and</li> </ul>	Production inputs	handling	handling
		handling	<ul> <li>Agro Processing</li> </ul>	Crop / livestock	Crop / livestock
		<ul> <li>Crop / livestock</li> </ul>	<ul> <li>Agro Logistics</li> </ul>	Production inputs	Production inputs
		Production inputs		Agro Processing	Agro Processing

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SUPPORT	VULNERABLE HOUSEHOLD	SUBSISTENCE HOUSEHOLD PRODUCER	SMALLHOLDER PRODUCER	MEDIUM SCALE COMMERCIAL PRODUCER	LARGE SCALE COMMERCIAL PRODUCER
			(ii) Support to meet quality standards (iii) Market infrastructure development (iv) Market information services  Domestic and international market development	(ii) Support to meet quality standards for local and international markets (iii) Market infrastructure development (iv) Market information services  • Domestic and international market development	(ii) Support to meet quality standards for local and international markets (iii) Market development (iv) Market information services  Domestic and international market development
Extension and Advisory	This category will be serviced through	This category will be serviced through	This category will be     a priority for public	This category will benefit mainly	This category will benefit mainly
Selvices	departmental	departmental	departmental	through	through

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SUPPORT	VULNERABLE HOUSEHOLD	SUBSISTENCE HOUSEHOLD PRODUCER	SMALLHOLDER PRODUCER	MEDIUM SCALE COMMERCIAL PRODUCER	LARGE SCALE COMMERCIAL PRODUCER
	extension	extension	extension and	departmental	denartmental
	services	services	servi	extension	extension
			Encourage	advisory services,	advisory services,
			partnerships with	and research	and research
			development	institutions and	institutions and
			partners	partnership with	partnership with
				development	development
				partners in general.	partners in general.
Business	Basic project activity/plan Basic		project Comprehensive	Basic project	Basic project
Development	and thorough training if in	activity/plan	and business plan/feasibility	activity/plan and	activity/plan and
Support and	groups/cooperative	thorough training if in	studies with the support	thorough training if in	thorough training if in
Planning	arrangements.	groups/cooperative	of agricultural	groups/cooperative	groups/cooperative
		arrangements.	economists.	arrangements.	arrangements.

SUPPORT	VULNERABLE HOUSEHOLD	SUBSISTENCE HOUSEHOLD PRODUCER	SMALLHOLDER	MEDIUM SCALE COMMERCIAL PRODUCER	LARGE SCALE COMMERCIAL PRODUCER
	Skills needs assessment Skills	Skills needs	Skills needs assessment	Skills needs	Skills needs assessment
	and capacity	assessment and	and capacity	assessment and	and capacity
	development	capacity development	development	capacity development	development
	Assessment and	Assessment and	Assessment and	Assessment and	Assessment and
	evaluation of the natural	evaluation of the natural	evaluation of the natural	evaluation of the	evaluation of the natural
	agricultural resources	agricultural resources	agricultural resources	natural agricultural	ge
	(Soil, Rangeland and (Soil, Rangeland	(Soil, Rangeland and	(Soil, Rangeland and	resources (Soil,	Biodiversity surveys,
	Biodiversity surveys,	surveys, Biodiversity surveys,	Biodiversity surveys,	Rangeland and	Agricu
	Agricultural land	Agricultural land	Agricultural land	Biodiversity surveys,	suitability, Agricultural
	capability, Agricultural	capability, Agricultural	capability, Agricultural	Agricultural land	animals, Degradation /
	suitability, Agricultural suitability,	suitability, Agricultural	suitability, Agricultural	capability, Agricultural	conservation status)
	potential for crops and	potential for crops and	potential for crops and	suitability, Agricultural	
	animals, Degradation /	Degradation / animals, Degradation /	animals, Degradation /	potential for crops and	
	conservation status)	conservation status)	conservation status)	animals, Degradation /	
				conservation status)	

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SUPPORT	VULNERABLE HOUSEHOLD	SUBSISTENCE HOUSEHOLD PRODUCER	SMALLHOLDER	MEDIUM SCALE COMMERCIAL PRODUCER	LARGE SCALE COMMERCIAL PRODUCER
Farm and business management planning	Not applicable	Not applicable	Compilation of farm management plans	Compilation of farm management plans	Compilation of farm management plans
Termination Strategy	Lack of Commitment on the side of the Producer	_	leading to failure to comply with the provision of the Contract / SLA.	the provision of the Cont	ract / SLA.
Exit Strategy	<ul> <li>Graduation Principle applies.</li> <li>On Merit based on Annual application.</li> </ul>	<ul> <li>Graduation Principle applies.</li> <li>On Merit based on application.</li> <li>Capped funding and support limited to five years.</li> </ul>	<ul> <li>Graduation</li> <li>Principle applies.</li> <li>On Merit based on application.</li> <li>Capped funding</li> </ul>	On Merit based on application.      Funding capped	On Merit based on application.     Funding capped
					<b>42</b>   Page

## 17. ROLES AND RESPONSIBILTIES

This policy provides different roles and responsibility for various stakeholders in the implementation phase. The specific responsibilities that each role player has to fulfil in the life of the policy are discussed below:

## 17.1 NATIONAL DEPARTMENT OF AGRICULTURE

National Department of Agriculture has a responsibility to provide over policy guidance and provide, within its means, adequate investment and provision of agricultural development support mechanisms to achieve the goals of this policy.

## 17.2 DEPARTMENT OF AGRICULTURE AND RURAL DEVELOPMENT (DARD)

The Department is responsible for overall implementation of this policy and ensuring there is sufficient resources to support all the categories of producers comprehensively as per the provisions contained herein. To ensure successful implementation the department should establish and/enhance the following institutional arrangements:

#### 17.2.1 PROVINCIAL PROJECT STEERING COMMITTEE (PPSC)

The Accounting Officer will establish Provincial Project Steering Committee and for operational efficiency delegate to the PPSC the following related to project approval processes:

- All project / programmes as envisaged by the policy will NOT be implemented without being approved by the Provincial Steering committee
- Adjudication on the business plan.
- Business case consideration from various stakeholders on projects of strategic importance.
- Approve or disapprove business plan and projects based on policy.

- Decision of the PPSC shall be implemented by the members within their functional area of responsibilities.
- DARD PPSC will assemble an internal team of specialists from the following fields; Crop, Animal, Economics and Engineering to prepare technical reports where required.

#### 17.2.2 DISTRICT PROJECT STEERING COMMITTEE

Amongst others, the roles and responsibilities of the DPSC will be as follows:

- Consider applications from clients (producers).
- Conduct project /farm assessment.

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- Compilation and evaluation of business plan.
- Make recommendations to Provincial Project Steering Committee.

#### 17.2.3 INTERNAL TEAM OF SPECIALISTS

DARD PPSC will assemble an internal team of specialists from the following fields; Crop, Animal, Economics and Engineering. The PPSC is the relevant structure to assemble the team since the team will be advising the PPSC structure. Their roles and responsibilities will be as follows:

- Assessment of individual projects and possible funding interventions
- Provide collective specialized inputs on the interventions required to elevate the smallholder farmer to a commercial level
- Advise on the project scope for future expansions and make recommendations on the sustainability of the enterprises (projects)
- Establish collaboration with commodity organizations on area of focus.
- Explore the possibilities of market access expansion including export/international markets

The PPSC from time to time will establish such committees depending on the project need and as when required.

#### 17.2.4 PROJECT STEERING COMMITTEE

To ensure proper implementation and usage of funding, the Project Steering Committee comprising the members of the project and Officials from the department will be established at the level of the district. Amongst other duties Project Steering Committees are establishes to:

- Ensure that all expenditure reports are accompanied by supporting documents e.g. invoices, receipts etc.
- Consider financial and operational reports from the project owners
- Consider requests from the project owners to transfer funding

#### 17.2.5 MEC AS THE EXECUTIVE AUTHORITY

The MEC of the Department, in his capacity as the executive authority, is required to provide overall policy guidance and secure support for this policy programme in the Executive Council and the Legislature, including its oversight committees.

#### 17.2.6 HEAD OF DEPARTMENT

In his capacity as the Accounting Officer of the Department, the HOD is required to perform the following responsibilities:

- Provide overall strategic leadership;
- Establish appropriate institutional systems;
- Appoint relevant committees to assess and adjudicate applications from producers
- Approve recommendations of project assessment committees.
- Ensure sufficient resources are allocated to this policy and its programme for optimal implementation;
- Ensure there is effective policy monitoring, reporting and evaluation

#### 17.2.7 DARD SENIOR MANAGEMENT

The senior management of the agriculture programme have the following responsibilities:

- Establish and maintain effective systems and institutional arrangements to implement the policy;
- Safeguard and ensure effective and efficient use of government resources to support producers
- Initiate capacity building programmes based on needs assessment
- Recommend the necessary committees and individuals to assess producer applications;
- Provide oversight on the implementation of the policy and monitor and evaluate the implementation process at district level;
- Effect remedial actions, where necessary, in liaison with National Government;
- Report to National Government on a regular basis using predetermined reporting templates; and
- Adhere to national policy and norms and standards in the provision of comprehensive producer support;

#### 17.2.8 PRODUCERS

The producers that are funded by the Department have the following responsibilities:

- Enter into a formal partnership agreement with the Department and adhere to the policy provisions;
- Register on the Department and DALRRD central database as a producer within the agriculture value chain;
- Report their business activities to Department on a regular basis as a precondition of subsequent producer support from Government and its partners;

- Keep updated enterprise records and make this available when required for monitoring and evaluation of producer support programmes, and
- Comply with the policy and legislative requirements set out by the Department as and when requested.
- Disclose any financial/ non-financial support received from any organization/ institutions

### 18. POLICY ENABLERS

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The intent of this policy is to best serve Agriculture and provide an effective agricultural support framework. As such, it is intended to change the existing situation to allow entrepreneurs to succeed through the provision of funding support. The policy will be supported by the following foundational levers, namely:

## 19. NATURAL RESOURCE MANAGEMENT

Projects supported by the department should seek to promote the sustainable use and management of natural resources to achieve environmental sustainability, improve productivity, food security, job creation and economic viability.

All natural resource data collected as part of business plan formulation should be submitted for inclusion into the provincial database and the upgrading of the bioresource program.

## 20. ENTERPRISE DEVELOPMENT AND SOUND MENTORSHIP

- Assisting producers with the development of sound business plans
- Farm Business growth and continuity
- Culture of banking and saving

Sustainable agribusiness enterprises

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 Assisting farm businesses with establishing sound financial control systems.

# 21. PROFESSIONAL EXTENSION AND ADVISORY SERVICES

The department recognises that the successful implementation of this policy is intricately linked to the continued professionalization of the Extension and Advisory Services as part of the Extension Recovery Programme (ERP). In this respect, the department will continue investing in the revitalisation of the profession with an interest to respond appropriately to the farmers needs in particular technology transfer and dissemination of appropriate information to enable thriving farm business enterprises.

## 22. COMMODITY AND VALUE CHAIN APPROACH

Priority should be given to projects that support the development of commodities where the province has comparative advantage based on the natural resource potential and other attributes including marketing. Through the policy, the department will encourage collaborations with commodity organisation in supporting sound investment in the agricultural sector in line with the industry trends.

Furthermore, Support provided should be considered for activities within the value chain. The department will use the policy to address structural constrains affecting the sector especially those affecting both forward and backward linkages.

23. PARTNERSHIPS

The resources at the departments disposal are circumscribed to be able to meet the demand for development expected by farmers. In recognition of this reality, the department will endeavour to form sound partnerships with industry players including but not limited to commodity organisations, professional bodies, funding institutions, organized agriculture, Non-Governmental Organizations, other Government Departments and state entities, etc. partnerships developed in support of this policy must seek to advance and propel the interest of the farming community including offer opportunities for transformation of the agricultural sector.

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24. MONITORING AND EVALUATION

- The M&E exercise is essential in assessing the efficiency and effectiveness of programmes/projects.
- The five key broad concepts to be evaluated regarding the policy are its (i) relevance, (ii) effectiveness, (iii) efficiency, (iv) impact and (v) sustainability of activities.
- Furthermore, a mid-term review on the implementation of the policy should be conducted during the first three to five years of implementation. This should be followed by a detailed impact evaluation of the policy after ten years of implementation.
- Performance monitoring and evaluation enables improved management of the outputs and outcomes while encouraging the allocation of effort and resources in the direction where it will have the greatest impact.
- The department has systematic processes for collecting and reporting on progress on a regular basis (i.e. monthly, quarterly and yearly)
- Progress on infrastructure projects shall be monitored through the district project steering committee's monthly meetings. Furthermore, project site meetings are mandatory to physically monitor progress.

### 25. POLICY ASSUMPTIONS

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DARD will provide the basic layout of the Business Plan to be completed as part of the application process.

Based on the existing organisational structure, it is assumed that there will be sufficient human and financial resources, and technical capacity for the effective and efficient implementation of the provisions of this policy.

There is a reasonable assumption that this policy on the packages for farmer's support will receive the required support and political prioritisation that will enable the DARD to fulfil its statutory mandate with the required diligence.

## 26. CONSIDERATION OF DEVIATIONS

- Deviations may be considered for projects that require funding due to exceptional circumstances such as MEC and Accounting officer commitments, Instructions and commitments.
- Interventions related to natural disasters response (<u>outside disaster</u>
   <u>declaration by the relevant authorities</u>), emergencies, or unforeseen
   events will also be considered for deviations.
- Innovation and Impact: Deviations may be considered for projects that demonstrate innovative approaches, significant impact, or potential for scalability.
- Partnerships and Collaborations: Deviations may be considered for projects that involve strategic partnerships or collaborations with other organizations, governments, or stakeholders.
- Risk Management: Deviations may be considered for projects that require specialized risk management approaches or mitigation strategies.
- Variations or amendments to the project scope or business plans during implementation can be approved by the accounting officer

27. POLICY APPROVAL

The reviewed Agricultural Development Funding Policy is formally approved for implementation in the Department and with effect from the date of signature. This policy replaces all the previous Agricultural Development Funding Policies in the Department.

Recommended by:

26/5/2025

Mr ZN Dlamini

Date

Head of Department

Approved by:

Mrs T.P. Madlopha Mthethwa

Hon MEC for Agriculture and Rural Development